## Transcript of the 52<sup>nd</sup> Annual General Meeting held on September 24, 2021

**Shri J.S. Amitabh** - Welcome to the 52<sup>nd</sup> Annual General Meeting of REC Limited.

In view of the ongoing Covid-19 pandemic, this meeting is being held virtually as permitted by the Ministry of Corporate Affairs and SEBI. The Notice of this AGM and the Annual Report of the Company for the financial year 2020-21 have been sent to all the shareholders by email. The same are also available on the website of the Company. You are requested to refer to the instructions given in the Notice for any assistance and in case of any technical difficulty, you may call on the helpline number mentioned in the Notice.

I would now like to first introduce our CMD and other Directors to the shareholders. In the centre, we have Shri Sanjay Malhotra, Chairman and Managing Director of REC. Shri Malhotra is an IAS officer. He is also an engineering graduate from IIT Kanpur and holds a master's degree in Public Policy from Princeton University. He has over 30 years of experience in various sectors, including power finance, taxation, information technology and mining.

Towards his left, we have with us Shri Sanjeev Kumar Gupta, Director (Technical) of the Company. Shri Gupta holds a bachelor's degree in Electrical Engineering and has over 39 years of experience in the Indian power sector across diverse functions. He has contributed to the planning, design, construction, quality assurance and project management of large transmission projects, financing of power projects, besides monitoring of Government programmes.

Towards his left, we have Shri P.K. Singh, Nominee Director of PFC and Chairman of Stakeholders Relationship Committee. Shri Singh is an engineering graduate from IIT BHU and M. Tech in Energy and Environment from IIT Delhi. He is presently Director (Commercial) of PFC and is holding additional charge of Director (Projects) in PFC. He brings with him over 34 years of rich industrial experience.

To the far side of left, we have Shri Manohar Balwani, Company Secretary and authorized representative of the Power Finance Corporation Limited, which holds majority equity shares in the Company.

Now, towards the right side of the CMD, we have Shri Ajoy Choudhury, Director (Finance) of the Company. Shri Choudhury is an associate member of the Institute of Cost and Management Accountants of India. He brings with him over 33 years of experience in the Indian power sector across diverse functions such as international finance, contract management, loans and recovery, corporate accounts, resource mobilization and treasury.

I am J. S. Amitabh, Company Secretary and Chief Compliance Officer of REC.

I would like to inform that representative of the Statutory Auditors of REC viz., M/s. S.K. Mittal & Co. and M/s O.P Bagla & Co. LLP, have also joined through VC in this meeting. Further, representatives of the Secretarial Auditors, M/s Hemant Singh & Associates, have also joined the meeting. Shri Hemant Singh is also the scrutinizer for counting of the votes cast for the AGM.

Before the commencement of the proceedings of the meeting, I would like to confirm that statutory registers and other documents stated in the Notice, are available for inspection online. Any member desirous of inspecting the same can write to us at complianceofficer@recl.in.

As directed by MCA, the requirement for appointing proxy has been dispensed with. Hence no proxy register has been maintained. Further, proceedings of this AGM are also being webcast.

I would also like to confirm that the quorum required for the meeting is present. Hence, I request the Chairman, Shri Sanjay Malhotra to kindly call the meeting to order and address the shareholders.

## Shri Sanjay Malhotra - Thank you!

Good morning, ladies and gentlemen. I am indeed very pleased to welcome you all to the 52<sup>nd</sup> Annual General Meeting of REC Limited, being held virtually. All feasible efforts have been made by the Company, to enable the members to join the AGM through VC and other audiovisual means and to vote on the items proposed in the meeting. The requisite quorum being present, I call this meeting to order.

I hope that all of you have received the Annual Report and Audited Financial Statements of the Company for the financial year 2020-21. Despite the challenges posed by the pandemic, I am happy to report that your Company has performed impressively on all fronts during the last financial year.

Before I read out the highlights of REC's performance, let me briefly share with you the economic and industrial overview in which we operate.

The global economy is still weathering the setback caused by Covid-19. Most of the economic activities were hit by reduced personal interaction, uncertainty about the economic landscape, lesser investments, changed methods of imparting education and slowdown in the international trade and tourism. It will take some time before trade and industry resume to their pre-pandemic levels. Eventually, the recovery in the global economy would be dependent on widespread vaccination and moving ahead with cautious optimism.

The Indian economy is also making a steady comeback from the Covid shock, through the help of comprehensive policy interventions by the Government. Since the onset of the pandemic, RBI has introduced a slew of measures including moratorium on term loan instalments, deferment of interest on working capital facilities, extension of resolution timelines for stressed assets and asset classification standstill, which have helped in easing out the pressure on the economy.

As per IMF, India is likely to emerge as the world's fastest-growing major economy. The factors which would play a crucial role in sustaining the economic recovery, are successful containment of Covid, besides continued discretionary spending.

Power comes under essential services. Hence the impact of Covid on the consumption of power was limited. However, the sector did face issues such as delayed project schedules, pressure on finances and liquidity crunch.

In May 2020, in the backdrop of the pandemic, the Central Government announced the liquidity infusion scheme for discoms under Atmanirbhar Bharat. Under this scheme, REC and PFC have extended special long term transitional loans at concessional rates to discoms against their receivables from State Governments, to enable them to clear their outstanding dues to power generators. These loans have provided much-needed relief to the power sector by injecting liquidity in the cash strapped discoms during the pandemic.

With the picking up of economic activity and enhanced electrification in rural areas, the demand for electricity is increasing. There is also a movement towards green energy sources. The Government is implementing various reforms to make the sector modern, efficient, and sustainable. These initiatives in the power sector, are likely to enhance the consumer experience and also the overall quality of life.

Your Company is the nodal agency for Deendayal Upadhyaya Gram Jyoti Yojana, a flagship scheme of the Ministry of Power, Government of India, covering all aspects of rural power distribution. Your Company is also the nodal agency for operationalization of the Saubhagya scheme for universal household electrification. It is noteworthy that all census inhabited villages in the country became electrified as of April 28, 2018. Further electricity connections have been provided to over 2.82 crore households till March 31, 2021 under Saubhagya, DDUGJY and State Government schemes.

Your Company is one of the nodal agencies for the Revamped Distribution Sector Scheme, a reforms-based and results-linked scheme with an outlay of over ₹300,000 crore and a gross budgetary support of over ₹97,000 crore from the Government of India over a period of five years. The scheme envisages strengthening the distribution sector which is the most important link of the power sector value chain. Under the scheme, reform-based financial assistance could be provided to discoms for strengthening their supply infrastructure. The scheme aims to reduce the AT&C losses to pan India levels of 12%-15% and ACS-ARR gap to zero by financial year 2024-25.

Recently, your Company has prepared a report on key regulatory parameters for all discoms under the power sector reform program. Your Company has also developed a framework for discom consumer service index under the guidance of the Ministry of Power, whereby, all discoms will be rated based on the services provided to their consumers.

During the financial year 2020-21, your Company sanctioned total loan assistance of ₹1,54,821 crore towards various power sector projects and schemes, including loan assistance under Atmanirbhar Bharat.

During the financial year, your Company also disbursed a total amount of ₹92,987 crore, the highest in the history of REC, towards various generation projects, renewable energy projects, transmission and distribution projects and other loans including liquidity infusion under Atmanirbhar Bharat.

Apart from the above, your Company disbursed a total subsidy of ₹4,941 crore from the Government of India under DDUGJY, DDG and Saubhagya scheme.

In order to align with the market rates and to contribute towards the overall profitability of the sector, your Company has reduced its interest rate structure across the board within this financial year.

The total operating income of the Company for the financial year 2020-21 was ₹35,388 crore, as compared to ₹29,765 crore during the last financial year 2019-20. The Profit After Tax and Total Comprehensive Income for the financial year 2020-21 were ₹8,362 crore and ₹8,818 crore respectively, as compared to ₹4,856 crore and ₹4,336 crore in the last financial year.

The Gross Loan Asset Book of your Company as on March 31, 2021, was ₹3,77,418 crore, which is an increase of 17% over March 31, 2020. The Net Worth of the Company also registered an increase of 24%, reaching ₹43,426 crore as on March 31, 2021.

The domestic debt instruments of your Company continued to enjoy AAA rating, the highest rating assigned by CRISIL, CARE, India Ratings & Research and ICRA credit rating agencies. Your Company also enjoys an international credit rating of Baa3 and BBB- from international credit rating agencies Moody's and FITCH respectively.

Your Company's Credit-Impaired Assets (Stage III) continue to be at low level. As on March 31, 2021, the Gross Credit-Impaired Assets (Stage III) were 4.84% of the gross loan assets and the Net Credit-Impaired Assets (Stage III) were a mere 1.7% of the loan assets. Your Company has created a dedicated team to look into the aspects of stressed assets and the resolution of each case through appropriate means.

During the financial year 2020-21, the Board of Directors of your Company had declared an interim dividend of ₹11/- per equity share, in two tranches. The said tranches have already been paid.

In addition to the same, the Board of Directors has recommended a final dividend of ₹1.71/per equity share of ₹10 each, which is subject to approval of the shareholders at this Annual General Meeting. If approved, the total dividend for the financial year 2020-21 would amount to ₹12.71/- per equity share of ₹10 each, representing 127.10% of the paid-up share capital of the Company, which is higher than the dividend of 110% paid for the last financial year.

The Company has recently started functioning from its new office at Gurugram, Haryana, which houses the corporate office of the Company. It has a unique building with a 964 kilowatt-peak solar PV plant at the rooftop and several state-of-the-art features, well suited for a future-ready organization.

Owing to the pandemic, there is an enhanced focus on employee well-being. Since the last year employees are motivated and supported to work with high levels of productivity, while maintaining Covid protocols.

Your Company has a comprehensive risk management policy covering credit risk, operational risk, liquidity risk and market risk. Systemic risk management procedures have been laid down to mitigate such risks.

Your Company has a premier institute for power sector training in Hyderabad, namely REC Institute of Power Management and Training, RECIPMT in short. During the financial year 2020-21, RECIPMT conducted 1,250 training programs following Covid protocols, which were attended by 28,678 participants, with the achievement of 82,420 training man-days in total.

Your Company's CSR funds are channelized through REC Foundation, a society registered under the Society's Registration Act. All CSR initiatives are pursued with a focus on socially beneficial projects to reach a wide spectrum of beneficiaries.

During the financial year 2020-21, your Company spent a total amount of ₹147.77 crore towards various CSR projects, including an amount of ₹50 crore towards PM CARES Fund, ₹6.93 crore towards providing food, ration, sanitizers, masks, PPE kits etc. and ₹72 lakh towards providing cold chain equipment to store Covid-19 vaccines.

Your Company meets all applicable requirements within its ambit under the Companies Act, SEBI LODR Regulations, DPE Guidelines on Corporate Governance and Secretarial Standards issued by ICSI. Your Company is also pursuing the matter pertaining to the appointment of

requisite number of Independent Directors, including Woman Independent Director on its Board, with our appointing authority that is Ministry of Power, Government of India.

During the financial year 2020-21, your Company was conferred the PSE Excellence Award for Corporate Governance from the Indian Chamber of Commerce, as runner up in the Maharatna and Navaratna category.

While the Covid-19 pandemic has presented several challenges for the business and industry, it has also presented several opportunities for improvement in the power sector. The outcome and reform linked financial package of more than ₹3,00,000 crore would assist in the development of the distribution sector.

Ambitious plans are lined up for transition towards renewable energy, as also towards hydrogen-based energy and smart metering. The production linked incentive scheme for battery manufacturing would also enhance the ecosystem for storage manufacturing in the country with positive implications for renewable energy and e-mobility sectors.

Your Company looks forward to diversifying into newer emerging fields, not just as a funding partner but also as a value partner through its subsidiary. In all, your Company is committed to the ultimate objective of a robust, resilient and reliable power sector.

Before I conclude my address, I express my sincere gratitude to the Hon'ble Minister of Power and New and Renewable Energy, Hon'ble Minister of State for Power, Secretary (Power), and other officials of the Ministry of Power for their continued support and guidance. I'm also thankful to the holding company, Power Finance Corporation Limited, for their cooperation.

I'm grateful to the officials of the Ministry of Finance, Ministry of Corporate Affairs, RBI, SEBI, Stock Exchanges, CAG, Auditors, Registrars and other professionals associated with the Company for their contribution. My special thanks to all investors, lenders, borrowers and customers for placing their trust in the Company.

Last but not the least, I would like to thank my esteemed colleagues on the Board and all the employees of REC. It is with the continued efforts and cooperation of all of you, that REC moves ahead on the path of all-around growth. Thank you!

I now request the Company Secretary to read the Notice and the Auditors' Reports.

# Shri J.S. Amitabh - Thank you, Sir!

Before we proceed further, I would like to inform that Shri Vishal Kapoor, Government Nominee Director and Chairman of the Audit Committee has also joined the meeting. Shri Kapoor is a Joint Secretary (Distribution) in the Ministry of Power, Government of India. He holds a Mechanical Engineering and Postgraduate Degree in Public Administration from Singapore, besides Advanced Management Program in Public Policy. He also has rich experience from his past assignment with the Indian Railways. Thank you, Sir!

Now, I would like to inform all the shareholders that notice of the 52<sup>nd</sup> AGM along with the Annual Report, containing the Board's Report, Auditors' Reports and Audited Financial Statements etc. have been sent to the shareholders through email. The same are also appearing on the Company's website. Hence, with your permission, the Notice is being taken as read.

The Statutory Auditors of the Company have audited the standalone and consolidated financial statement of the Company for the financial year 2020-21. The Statutory Auditors have given their report without any qualification, reservation or adverse remark or any disclaimer.

Further, the C&AG of India has also given 'Nil' comments on the Audited Standalone and Consolidated Financial Statements of the Company for the financial year 2020-21.

The Secretarial Auditor of the Company, in their report for the financial year 2020-21 have commented that the Company did not have the requisite number of Independent Directors, including Woman Independent Director on its Board. They have also commented that the composition, chairmanship and quorum of some of the Committees of the Board was not in compliance with the provisions of the Companies Act, 2013 and SEBI LODR Regulations, 2015.

Due to non-availability of Independent Directors, the separate meeting of Independent Directors could also not be held during the financial year 2020-21. In this regard, it is informed that the Company has already requested the appointing authority, the Ministry of Power, Government of India to appoint requisite number of Independent Directors, including Woman Independent Director on its Board. The matter is under active consideration of the Ministry. Once the requisite numbers of Independent Directors, including Woman Independent Director, are appointed, the Company will comply with all the applicable statutory provisions.

**Shri Sanjay Malhotra** - I now request the Company Secretary to read the items of business from the Notice one by one.

#### Shri J.S. Amitabh - Yes.

Before we take up the item of business, I would like to inform the members that in compliance of the applicable provision of the Companies Act, 2013 and SEBI LODR Regulations, the Company had provided remote e-voting facility to all shareholders of the Company from Tuesday, September 21, 2021 10.00 AM to Thursday, September 23, 2021 5.00 PM, to enable them to cast their votes electronically on the items mentioned in the Notice of the AGM. Those shareholders, who have already cast their votes through the remote e-voting process, would not be able to cast their vote again in the AGM. However, if they have not cast their vote earlier, they would be able to cast the vote in the AGM through the e-voting facility being provided on the NSDL platform. Further, there would be no voting by show of hands. Now, I read the items of business one by one.

The first item of business, that is Ordinary Business, is to receive, consider, approve and adopt the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended March 31, 2021, along with the Reports of the Board of Directors and Auditors thereon.

Item number two of the Notice, to confirm the payment of Interim Dividend at the rate of ₹11 per equity share, which was paid in two tranches, and to declare Final Dividend at the rate of ₹1.71 per equity share on the equity shares of the Company for the financial year 2020-21.

Item number three of the Notice, that is, to appoint a Director in place of Shri Praveen Kumar Singh, who retires by rotation and being eligible, offers himself for re-appointment.

Now, we go to item number four, which is to fix the remuneration of Statutory Auditors for the financial year 2021-22.

Now, we go to the special business and item number five, which is required to be passed by a special resolution, i.e., to approve raising of funds through private placement of unsecured, secured, non-convertible bonds / debentures up to ₹85,000 crore for the business of the Company during a period of one year from the date of passing of this resolution in one or more tranches.

Now we go to item number six, that is also required to be passed by the special resolution, to approve alteration of Objects Clause of the Memorandum of Association of the Company, in line with the approval accorded by the Ministry of Power, Government of India, the administrative ministry of REC.

Now I would like to inform that the complete text of the above resolutions proposed in the special business and explanatory statements thereto, are appearing in the Notice of the AGM.

E-voting on the resolution can be done using the e-voting link appearing on the NSDL platform. The result of the voting will be declared by the scrutinizer after counting all of the votes cast through remote e-voting and the e-voting done in the AGM today. The consolidated voting results would be announced within the prescribed statutory timelines on the website of the Company and will also be filed with the stock exchanges, where the shares of the Company are listed.

Meanwhile, with the permission of the Chairman, we can proceed with the question and answer session.

**Shri Sanjay Malhotra** - I now invite the shareholders to give their views on the working of the Company and ask their questions through the online platform.

## Shri J.S. Amitabh - Yes.

I would like to inform, the speaker shareholders are requested to keep their points brief and concise. Further, kindly ensure good connectivity and minimum background noise at your end so that we can hear you clearly. The shareholders who have not registered as a speaker can also ask questions by using the chat box facility provided on the NSDL platform. For the sake of avoiding repetition, all the questions would be answered at the end. Speaker shareholders can unmute their audio and switch on their web camera when their name is announced and mute the same when their question is over.

The first shareholder, I would like to unmute their mic and connect the web camera, is Shri Santosh Kumar Saraf.

Shri Santosh Kumar Saraf - हां जी नमस्कार। माननीय अध्यक्ष जी, उपस्थित सदस्य गण और मेरे शेयरहोल्डर भाइयों और बहनों, मेरा नाम संतोष कुमार सर्राफ है। मैं कोलकाता से बोल रहा हूं। आशा करता हूं आप हमारे जितने डायरेक्टर हैं जितने अधिकारी हैं सुरक्षित होंगे सर। सर मैं उन भाइयों के लिए अपनी संवेदना प्रकट करता हूं जो कोविड में हमें छोड़ के चले गए और भगवान उनकी आत्मा को शांति प्रदान करे, उनके परिवार को हिम्मत दे, जिससे वो अपनी नॉर्मल लाइफ में वापस आ जाएं सर। सर अपना कैपेक्स प्लान क्या है? इसके बारे में बताने का कष्ट करिएगा सर और अपना सिंगल यूज प्लास्टिक का कम से कम यूज हो इसके लिए क्या कदम? ये भी बताने का कष्ट करिएगा सर।

एक अपना वूमेन एम्पावरमेंट करने के लिए क्या कदम उठा रहे हैं सर? मैं चाहता हूं ज्यादा से ज्यादा वूमेन को सर्विस दी जाए और उनका संबल बढ़ाया जाए। जिससे अपने देश की उन्नति, अपने समाज की उन्नति हो, घर की उन्नति हो, सर। सर अपने कितने पर्सेंट एम्प्लाई का वैक्सिनेशन हो चुका है, वो बताने का प्रयास करिएगा सर।

सबसे पहले सर हमारे मनोहर जी को भी धन्यवाद देना चाहूंगा। काफ़ी अच्छे से उनकी सर्विस है और हमारे जैसे माइनॉरिटी शेयरहोल्डर का इतना ख्याल रखते हैं। मैं उनको बहुत बहुत धन्यवाद देता हूं और भगवान से प्रार्थना करता हूं भगवान उनकी लंबी उमर हो। उनको आगे से आगे उंचाई पर पहुंचाए, जहां वो पहुंचकर खुश हों। सर ज़्यादा कुछ नहीं, आप हमारे जितने भी डाइरेक्टर है जितने भी अधिकारी गण हैं इनकी लंबी उमर की कामना करता हूं और सर आपसे रिक्वेस्ट करता हूं कि ये जो वीडियो कॉन्फ्रेंसिंग मीटिंग है उसको कंटिन्यूअस रखिए सर। ये काफ़ी अच्छी है और अच्छे के लिए है और खर्चे भी कम लगतें है सर। ज्यादा क्या कहूं सर, आरईसी इतनी अच्छी कंपनी है, इसके बारे में जितना कहूंगा तो मुझे ही इलेक्ट्रिक का शॉक लग जाएगा। इसलिए मैं ज्यादा नहीं कहना चाहता सर।

मैं भगवान से प्रार्थना करता हूं आपकी लंबी उमर हो, आप सब स्वस्थ हों, खुश रहें। सर एक मिनट, और आप सभी को फिर मैं नमस्कार करता हूं सर। जय हिन्द! जय भारत! आप सभी को मेरा नमस्कार, लंबी उमर की कामना करता हूं और आप आगे बढ़िए हम आपके साथ हैं। नमस्कार सर।

Shri J.S. Amitabh - Thank you Santosh Kumar Ji.

Now you can mute your mic and we now call the name of Shri Narender Singh Chauhan. Please unmute your mic and start, switch on your web camera.

Shri Narender Chauhan - Yes. Ok.

Shri J.S. Amitabh - Shri Narender Kumar Chauhan.

Shri Narender Chauhan - Yes, Sir. Am I audible?

Shri J.S. Amitabh - Yes. You are audible. Hello?

Shri Narender Chauhan - Yes Sir. Hello.

Shri J.S. Amitabh - Switch on your web camera also.

**Shri Narender Chauhan** - Good morning, Sir. Respected Chairman Sahab and Board of Directors. I would like to say thanks to the management for giving excellent results with handsome improved profit in spite of the Covid-19 pandemic in the reference period. No doubt in the financial statement as well as in the Annual Report but my point is regarding Unnat Jyoti by Affordable LEDs for All. In this regard, as given in the Annual Report that our joint venture company EESL provides the LED bulbs to domestic users at a low cost, I would like to know that which Company was contracted for the manufacturing of LED bulbs and whether our Company is also providing the same offer to the shareholders? If yes, then how can an individual shareholder get the benefit of the scheme?

Secondly, that with the current improved scenario after the second wave of Covid-19 pandemic, how would you plan to reward the shareholders in this financial year 2022? Thank you very much to the Secretarial Department and the staff for conducting the e-meeting and allowing me to keep my points to the management and hope we will meet next time with the new heights of the equity share price. Thank you, Sir. Thank you!

**Shri J.S. Amitabh** - Thank you, Shri Narender Ji. Now we call Shri Santosh Bhutani to please unmute your mic and switch on your web camera.

It appears that Shri Bhutani has not joined. So, we will go to the next speaker shareholder.

Shri Surender Kumar Arora. Shri Arora Ji, please switch on your camera and also switch on your mic.

Shri Surender Kumar Arora - चेयरमैन सर नमस्कार। मेरा नाम सुरेंद्र कुमार अरोड़ा है। सर, मैं इस मीटिंग को नोएडा से अटेंड कर रहा हूं। सर अपने चेयरमैन स्पीच के लिए सर मैं आपको बधाई देना चाहता हूं। एक्सीलेंट चेयरमैन स्पीच सर। काफी इंफार्मेटिव थी। काफ़ी इंफार्मेशन हमको मिली। सर मेरी आपसे रिक्वेस्ट है, बोर्ड से रिक्वेस्ट है, कि अपकिमंग ईयर में सर किसी तरीके से कुछ बोनस बगैरह का प्लान करें जिससे कि शेयरहोल्डर को कुछ फायदा हो। बाकी सर, भगवान से प्रे करता हूं कोविड में सारे बोर्ड, सारे शेयरहोल्डर, सारे कंपनी के कार्यकर्ता सर, स्वस्थ रहें, खुश रहें। धन्यवाद सर।

Shri J.S. Amitabh - Thank you Surender Kumar Arora Ji.

Now we call the next shareholder Shri Manoj Kumar Gupta. Shri Gupta, please switch on your mic and camera.

Shri Manoj Kumar Gupta - Hello. Good morning respected Chairman, Board of Directors, and fellow shareholders. My name is Manoj Gupta. I have joined this meeting from Calcutta, my residence. So first of all, I thank you, your team for the excellent result of the Company during this epidemic Covid-19 and my special thanks to your Company Secretary and his team, essentially his assistant who called us and has kept in touch with the investors after our registration. I thank to the Government companies that they do not avoid the investors after sending their registration for speakers, because I have registered myself in 16 Government companies and they keep in touch with the investors. You have sent a mail, we will revert back to you near the AGM Sir. This is a good sign and you are very young and you are very smiling Sir. You will lead the Company for so many years to take the Company to new heights under your leadership.

Sir, I do not suggest to issue the bonus shares. Bonus will increase the capital burden. Issue bonus debentures instead of bonus shares. Issue the bonus debenture at a coupon of 8% or 6.5% for three years; that will not increase the equity burden. And Sir, what is your view on the privatization of electricity by the Central Government? So now the UT, all the Union Territories have started for privatization. In Chandigarh, say Calcutta based CSE, Dadra and Nagar Haveli Torrent, several private sector companies have got Union Territory distribution licenses. So, what is your view in this context sir?

What is your future plan with Capex? And Sir, have you any plan, because आरईसी मतलब रूरल इलेक्ट्रिसटी कार्पोरेशन-ग्रामीण विद्युतीकरण सेवा निगम। सर, कितना पर्सेंट आपने अभी तक कर दिया क्योंकि प्रधानमंत्री का जो विजन है कि हर घर बिजली, so how you compete with the Prime Minister's vision and thanks for your dividend and thanks. I will not say single word about CSR you have done a lot of work for the CSR in this epidemic Covid, and you have not left anything. And I wish to God for your healthy and prosperous safe long life to you and your Board of Directors. And I'm from Calcutta and it would be my pleasure to meet you, Sir, during my next visit to Delhi Sir. Thank you, Sir.

Shri J.S. Amitabh - Thank you, Gupta Ji.

Now, we call Shri Ajay Kumar Jain. Please unmute your mic and switch on your camera. Shri Ajay Kumar Jain, please join the meeting.

Shri Ajay Kumar Jain - हैलो। नमस्कार सर। मैं दिल्ली से अजय कुमार जैन,कंपनी का शेयरहोल्डर बोल रहा हूं और वार्षिक आम सभा में आपके समक्ष बोलने में बहुत गर्व महसूस कर रहा हूं सर, और सर कंपनी ने जो हमें एनुअल रिपोर्ट भेजी थी उसमे कंपनी ने फाइनेंशियल्स और प्रोजेक्शंस के बारे में आशा के अनुरूप ही उल्लेख किया, और किसी बात का कोई डिस्क्लोजर नहीं करा। ये आपके दिशा निर्देश में और फाइनेंशियल डिपार्टमेंट ने एक अच्छी बैलेंस शीट इस सभा में प्रस्तुत करी।

सर, बाकी जो मन में आरईसी के बारे में प्रश्न उठा था तो ऐसा होता है जैसे सूरज को दीपक दिखा रहा होता। लेकिन फिर भी अभी मन में कोई जिज्ञासा थी, तो चेयरमैन साहब ने अपनी स्पीच, काफ़ी ओजस्वी और काफ़ी प्रभावशाली रुप में कही है। हर प्वाइंट को बिल्कुल स्पष्ट और क्लियर करा जिससे मन में किसी प्रकार की शंका का समाधान चेयरमैन स्पीच के माध्यम से कह दिया गया है। सर, मैं ये चाहूंगा की जो चेयरमैन स्पीच है वो हर शेयरहोल्डर को यदि संभव हो सके तो मेल के द्वारा भेजी जाए क्योंकि कभी भी कोई आरईसी के बारे में पूछे तो हम बताएं कि देखिए हमारे चेयरमैन साहब ने एक एक बात को क्लियर करा इस वर्षिक आम सभा में। ये आपकी गुड कॉरपोरेट गवर्नेंस का भी परिचायक है। सर इतना अच्छा प्रेजेंटेशन आ रहा है पीछे से, ऐसा लग रहा है कि जैसे हम आपके सामने ही सब लोग बैठे हुए हैं। कंपनी ने आपके दिशा-निर्देश में लगता है कि इस आम सभा में काफी मेहनत करी है, तािक लोगों को सामने अच्छी कािलटी का प्रेजेंटेशन दिखाई दे।

सर, प्रधानमंत्री का जो एक सपना होता है कि हर गांव में हर व्यक्ति को बिजली पहुंचे, उसमें हमारी कंपनी का विशेष योगदान होता है। आपका नेतृत्व तो हमेशा प्रधानमंत्री के बताए हुए रास्ते पे कदम से कदम आगे चलता है, जिसका सपोर्ट हमें सरकार से और जितने भी हमारे फाइनेंशियल इंस्टीट्यूशंस हैं हमेशा मिलता है। आपकी नेतृत्व क्षमता और हमारे जो सीएफओ हैं या अन्य विभाग हैं और उनकी बहुत तारीफ हुई है। सर, ये तो रहा कंपनी के पक्ष के बारे में कहना, अपने जो कंपनी सेक्रेटरी साहब हैं वो लगता है कि बिल्कुल आपके दिशा-निर्देश के अनुसार ही काम करते हैं। जहां वो कंप्लायंस दोनों एक्सचेंजेज में समय समय पर देते हैं तो जिससे हमें कंपनी के बारे में जानकारी समय पर मिलती रहती है। साथ में वह शेयरहोल्डर और मैनेजमेंट के बीच में पुल का काम करते हैं सर। सर, सब कुछ आपके मार्गदर्शन में बहुत ही बिढ़या है सर।

एक छोटी सी विनती और है ये जो आपका इस टाइम व्यू आ रहा है, यदि संभव हो सके तो इसकी एक फोटो और चेयरमैन साहब के सिग्नेचर के साथ हमें मिल जाए तो ये हमारी होम कलेक्शन के लिए यादगार रहेगा कि हमें अपने यशस्वी चेयरमैन साहब के सामने बोलने का मौका मिला। आपके नेतृत्व में कंपनी इसी तरह आगे बढ़ती रहेगी। नमस्कार। जय हिन्द।

Shri J.S. Amitabh- Thank you, Ajay Kumar Jain Ji. Now we call the next shareholder Shri Gagan Kumar.

Shri Gagan Kumar please switch on your camera and also unmute your mic. Shri Gagan Kumar Ji, please join the meeting.

Shri Gagan Kumar- Am I audible?

Shri J.S. Amitabh - Yes. You are audible. Please go ahead.

**Shri Gagan Kumar** - Good morning, Mr Chairman, Board of Directors and fellow shareholders. Myself Gagan Kumar, my DP ID is xxxx4542. I'm joining this meeting from Delhi. Thank you very much for giving me a chance to speak up at this Annual General Meeting of the Company. Sir, nothing much to ask, I only have one query which is already resolved in your opening remarks. Hope to see you all in person in next year. Thank you so much.

**Shri J.S. Amitabh** - Thank you, Gagan Kumar Ji. Now we move to the next shareholder Shri Sarvjeet Singh.

Shri Sarvjeet Singh, please join the meeting unmute your mic and switch on your camera.

Sarvjeet Singh - Hello, Chairman Sir, first of all Good Morning to you and all the Board of Directors and all the staff of REC Limited and my co-fellow shareholders. चेयरमैन सर, आपने इस सभा में अपने सामने बोलने का मौका दिया है, इसके लिए सर हम आपका धन्यवाद करना चाहेंगे और सर थोड़ा सा ये पूछना चाहेंगे सर, आरईसी हमारे रुरल इलेक्ट्रिक कॉर्पोरेशन की कंपनी है और सर जिस तरीके से गाँव वगैरह में चार्जिंग स्टेशन लगाने को मोदी जी ने रिकमंडेशंस करी है। इसके अंदर आपका भी कोई, आप लोग भी कोई सेवाएं करेंगे पब्लिक की? थोड़ा सा इस बारे में बताएं।

कोरोना काल की जो दूसरी लहर आई उसके कारण बहुत कुछ अफेक्ट हुआ हर बंदे को तो हमारी कंपनी के किसी एम्प्लाई को या एम्प्लाई की फेमिली को तो कोई दिक्कत नहीं हुई? इसके बारे में जरूर बतायें। अगर कोई दिक्कत हुई है तो थोड़ा सा आप लोगों ने उनकी फेमिलीज के बारे में क्या सोचा, थोड़ा सा ये बताएं।

बाकी आपने हमें इस सभा में बोलने का मौका दिया, वो तो सर हम आपके शुक्र गुजार हैं ही। सर, आपके सेक्रेटेरियल डिपार्टमेंट ने इतनी ज्यादा मेहनत कर के हमें आपसे जोड़ा, इसके लिए हम उन लोगों का भी शुक्रगुजार करते हैं जिन्होंने टाइम टू टाइम हमें मेल करी और सर हमें मेल का जवाब भी टाइम टू टाइम मिला कि आप लोग स्पीकर हो और इस टाईम पे आपका नंबर आएगा। इसके लिए मैं इन लोगों का धन्यवाद करता हूं। आपने हमें टाइम टू टाइम डिविडेंड के साथ जो हम लोगों को दिया है, हम आशा करते हैं कि ऐसे हम लोगों को डिविडेंड मिलता रहे और सर शेयर प्राईस ने भी हमें रिर्टन दिया और हम आने वाले टाइम में ये चाहेंगे कि आप लोग और ज्यादा जिस तरीके से आप लोग मेहनत कर रहे हैं उसी तरीके से आप हमें आगे भी अच्छा रिटर्न दें।

थेंक यू सर और अगले साल हम ये चाहेंगे कि कोरोना की तीसरी लहर न आए और हम सब लोग वैक्सीनेटेड हो जाएं पहले ही और जब ये कोरोना काल खत्म हो, हम लोगों की आपसे ये ही अपेक्षा है कि जैसे हम आप लोगों से पहले मिलते आए हैं साल में एक बारी वो वाला प्रतिबंध न छोड़ा जाए सर अगले साल हो सके फिजिकल मीटिंग का ही प्रबंधन करें। Thank You Sir!

Shri J.S. Amitabh - Thank You Shri Sarvjeet Singh.

Now we move to the next shareholder Shri Manjeet Singh. Shri Manjeet Singh, please switch on your camera and unmute your mic.

Shri Manjeet Singh - Am I audible

Shri J.S. Amitabh - Yes you are audible

Shri Manjeet Singh - हैलो! आरईसी के चेयरमैन, और बोर्ड मेम्बर्स, डाइरेक्टर, My co-shareholders और आपके एम्प्लाईज और सेक्रेटेरियल डिपार्टमेंट, सभी का मैं स्वागत करता हूं और इस मीटिंग के माध्यम से मैं सभी के स्वास्थ्य की भी कामना करता हूं। आरईसी जो है हमारे देश के अंदर अंधेरे से प्रकाश की ओर करीब 52 सालों से ये सेवा कर रही है, रुरल एरियाज तक हमारी पहुंच है और हमने अच्छे काम किए हैं और हमारा विजन भी है कि हर घर बिजली पहुंचनी चाहिए और हर गांव बिजली पहुंचनी चाहिए। उसके अंदर हमारे आरईसी का बहुत बड़ा योगदान रहा है। इसके लिए मैं चेयरमैन साहब को मुबारकबाद देना चाहुंगा नेक्स्ट 2 ईयर्स का हमारा रोडमैप क्या है थोड़ा उस बारे में बताइएगा और डिविडेंड की तो बल्ले ही बल्ले है जी आपकी। आप तो अपने जो बड़े वाले से भी पूरे कॉम्पिटिशन में नंबर एक ही जाते हैं। चेयरमैन साहब को मैं उस बारे में, मुबारकबाद देना चाहुंगा।

ये जो वीसी माध्यम है इसमें हम जुड़ पाए सेक्रेटेरियल डिपार्टमेंट, मॉडरेटर की बहुत मेहनत का फल है जो हम आप से जुड़ पाए हैं और आगे जिस तरह से हम फिजिकल मीटिंग करते रहे हैं, उसकी हम आपसे उम्मीद करेंगे क्योंकि अब प्रीकॉशंस के बाद और वैक्सीन के बाद अब परिस्थितियां इस तरह से बन रही हैं कि हम आपसे रूबरू होकर भी मिल सकते हैं क्योंकि कहने को हिंदुस्तान है, हमारे ऊपर सारी बंदिशें रही हैं जो भारत सरकार के कभी 15 अगस्त और 26 जनवरी के प्रोग्राम हैं वो कभी वर्चुअल नहीं हुए वीसी से नहीं हुए हैं वो ऐट अ प्रजेंट ही हुए हैं तो आरईसी को भी साल भर में दमखम दिखाने का मौका मिलता और सारे डायरेक्टर्स एक जगह इकठ्ठे होते हैं। बहुत अच्छा लगता है तो मैं आपसे कहना चाहता हूं कि स्वतंत्र भारत के अंदर जब हम आजाद हैं और प्रीकॉशंस के साथ जब वैक्सीन हो जाएगा पूरा और पूरे प्रीकॉशन के साथ फिजिकल हम जुड़ सकते हैं क्योंकि सरकार ने भी अपने 15 अगस्त और 26 जनवरी वीसी माध्यम से नहीं किए। तो हमें पुराने प्लेटफॉर्म पर जरूर लौट कर आना चाहिए। Thank You Sir!

Shri J.S. Amitabh - Thank you, Shri Manjit Singh Ji.

We move to the next shareholder Shri Ashok Kumar Jain. Shri Jain please join the meeting, unmute your mic and switch on your web camera.

Shri Jain is not available. So, we move to the next shareholder Shri Jasmeet Singh.

Shri Jasmeet Singh please join the meeting, unmute your mic and switch on your web camera.

**Shri Jasmeet Singh -** Yes. Am I audible and visible?

Shri J.S. Amitabh - Yes. You are audible as well as visible.

Shri Jasmeet Singh - Thank you for your confirmation. First of all, thank you especially to Shri Mohan Lal Ji Kumawat, who has, I mean to say, roped in my direct interaction with you. Let me start my note. Dear Chairman, other Directors, CFO, Company Secretary and everyone attending this AGM, very good morning to you all from Jasmeet Singh. My Demat ID is XXXX7503. As advised by you, I will wrap up my note within three minutes. Chairman Sir, the working shared by you about our Company has provided us with a fair amount of information, which is assuring a very bright future for our Company. I am sure that this robust growth which we have which you have delivered in the last financial year, without your guidance and due diligence it would not have been possible.

Further, I believe with economic recovery in sight, we will achieve much better numbers and milestones in the coming quarters and years. I have a small concern which I would like to share with you and you may like to clarify. What is the gender ratio that we have in our Company? Hope we are following all compliance-related issues with regard to the safety of, especially women, in these unusual times when the mask culture has become a new normal. Other information, if I would have desired, have already been provided by you, it would be unfair on my part to finish my note without praising the good corporate governance. Please keep it up.

Further, I praise the efforts of our Company to contribute its bit to the society, especially during these current adverse times of pandemic. I also praise the management for giving us a high dividend which is very valuable in these taxing times.

One small note Sir, about the AGM which is being conducted today at the august date of 24<sup>th</sup> September. At this point of time various Navratna companies are having their AGMs. I would prefer that a consensus between various Navratna companies may be formed in the coming ensuing years to set up the meetings on different dates so as to allow the shareholders to attend all these meetings, because you would have even noted that all the previous shareholders they were rushing to speak and just be short on this. Yeah. So, I hope you have noted my point. To

close, I wish everyone very good health and wealth in the coming years and months. Thank you very much.

**Shri J.S. Amitabh** - Thank you Shri Jasmeet Singh Ji. Now we move to the next shareholder Shri Santosh Bhutani who has now joined in.

Shri Santosh Bhutani please go ahead. Shri Santosh Bhutani, please unmute your mic.

**Shri Santosh Bhutani** - Thank you very much, Sir. Chairman, Board members, and the management team. Thanks for giving me the opportunity. First of all, I would like to thank the Company Secretary and his team for sending the Annual Report well in time. All sections have been covered in a very transparent manner and I also congratulate the management for announcing handsome dividend this year, even in this pandemic time. I hope the trend will continue and this time we have taken the service of PR agency. That is also very good and we hope this service of the PR agency will be continued also in coming time if the physical meeting takes place.

Sir, my question is what is your medium-term strategy on the challenges due to the impact of Covid of the second wave and the fear of the third wave, if it takes place? The last one that is there any plan of the management to reward the shareholder in better form in the coming time? Sir, as a shareholder after going through the recent journey of the Company, we shareholders are very happy because we feel that the management is far younger in its thinking, stronger in its commitment and more responsible. Sir, I would appreciate it if you could briefly reply and I wish the Company all the best for the future and hope to see healthy growth in business and size of the Company in the coming time in terms of market capitalization.

सर, हमारे सभी एम्प्लाईज ने जिस तरह से इस कोरोना में जब बहुत लोग घर में थे और हमारे एम्प्लाईज काम करने आ रहे थे, एक पीआरपी पास जो भी एम्प्लाईज को मिला है और सबने अपने आपको अकेले इस बीमारी में झेला है। मैं उनके लिए कहना चाहता हूं कि 'गैरों से कह दो कि अकेले नहीं हैं हम, गैरों से कह दो कि अकेले नहीं हैं हम। दुआओं का काफिला चलता है हमारे साथ।' आपके साथ हमेशा ये दुआएं, ईश्वर की कृपा हमेशा बनी रहे, यही हमारी शुभकामनाएं हैं और इन्हीं शुभकामनाओं के साथ मैं अध्यक्ष महोदय पुन: सेक्रेटेरियल टीम का, आप सब का, पूरी मैनेजमेंट का और हर एम्प्लाई का, ईच एंड एवरी एम्प्लाई, जिन्होंने हमारी कंपनी के लिए बेस्ट किया है बेस्ट दिया है इस Covid-19 के समय में, तहे दिल से शुक्रिया और बहुत बहुत धन्यवाद है। बहुत बहुत शुक्रिया सर।

**Shri J.S. Amitabh** - Thank you Shri Santosh Bhutani Ji and thank you very much for your wishes. Now, we move to the next shareholder, Shri Kaushik Sahukar.

Shri Kaushik Sahukar, please unmute your mic and switch on your web cam. Shri Kaushik, please join the meeting.

Shri Kaushik Sahukar - Am I audible?

Shri J.S. Amitabh - Yes. You are audible.

**Shri Kaushik Sahukar** -Yes. At the outset, let me introduce myself as Kaushik Sahukar from Mumbai. Good morning to all. I hope I am completely audible.

Shri J.S. Amitabh - Yes, you are.

**Shri Kaushik Sahukar** - Sir, it gives immense joy to see our beloved Chairman and all other Directors in a good state of health. It reminds me of saying what our grandparents told us.

Health is wealth and money is immaterial. The savings hold good when we see all Directors in fit and fine condition. I also feel envied of all the Directors and pray to almighty that if I get even 1% of your health, it will be wealth for me. Anyways, officially I am a Chartered Accountant, medically I suffer from dystonia. In simple terms, 55% of my body is paralyzed and there is an impact on my right hand, my right leg and speech. I have however not treated this as a hindrance. As I have mentioned earlier, despite my medical condition, I have successfully completed my Chartered Accountancy course. I strongly believe that I am self-reliant and self-dependent.

I admire the virtues of REC that share the same principle of making people self-reliant through your ongoing and continuous philanthropic work. You have made and are making positive changes in society. Sir, you will appreciate that in spite of my chronic condition, I still prefer to work to support me and my family rather than expecting free money. Its shows that I am self-reliant. Sir, if your Company can show some generosity and shower some blessings towards me, it could change my life too. I hope supporting specially abled people is CSR activity for our Company and the Company will be doing such a selfless act. Good to aforesaid, I have previously approached our Company to work in a certification area. Unfortunately, that has not progressed. I would therefore like to use this forum to reach out to you and explore avenues where we could work together. I am confident that you would find my professional acumen as a value add to our organisation and will support me in certification work.

I would like to thank the Board of Directors for giving me the opportunity to speak and also patiently hearing me. I would like to give special thanks to the entire secretarial team including Shri Jyoti. It was all with their effort which had made this event possible for me. Please accept my big thanks and it is from the bottom of my heart. I am also hopeful that the Company will empathize with me and will engage the concerned team. Can I expect a positive response from the Company? I support all the resolutions and have already voted for them. I am and always will be a proud shareholder of the Company. I hope I was totally audible. Thank you, Sir.

**Shri J.S. Amitabh** - Thank you Shri Kaushik Sahukar Ji. Now we come to the end of this question-answer session and I will request our Chairman to kindly address the shareholders.

**Shri Sanjay Malhotra** - I would like to thank all the shareholders for having participated in this AGM and making valuable suggestions. I would also like to thank them for the rich compliments that they have paid to the management. I would attempt to answer some of the questions that have been raised by the shareholders.

One major question that has been raised by the shareholders is regarding our future prospects and business. So, I would like to assure all the shareholders that we have a very robust business pipeline ahead of us. Despite the Covid pandemic, you are already aware that last year we did a very good service and in the process generated business for us and recent returns for the shareholders. We are confident that going ahead as well, we will be able to repeat the good growth that we have witnessed over the last 5-7 years. Maybe not the same growth rate as last year, but certainly the trend that we have observed over the last 5-7 years, we would try to attempt the same.

You are aware that we are also able to meet challenges that are in front of us and to exploit the various opportunities that the new changing time presents to us. We have proposed a change in the Objects Clause. This change in the Objects Clause would help us in taking benefit of the various emerging opportunities, especially related to energy transition that is the green energy focus that has been given by the Government. The backward and forward linkages as the economy grows, and there is more and more demand to be able to meet the electrical

infrastructure or various infrastructure-related projects, whether it is related to railways, whether it is related to ports or to others.

There is also a mention of Electric-vehicle charging infrastructure. We are already doing the same. We have financed some projects and we propose to take that ahead further. So with these various changes, we are confident that we'll be able to grow on the capital side, we will be able to increase our business.

There were some questions then related to employees and Covid. I would like to reassure all our shareholders that 100% of our employees have been given the first dose of vaccination and 83% of our employees have even got the second dose of vaccination. Of course, a number of our employees, 120 to be precise, were affected by Covid. But luckily, because of Covid we did not have any serious impact. Post-Covid complications, of course, we lost one employee and we are taking all measures as per the Company's policy, to provide relief to the family of that employee.

We are aware of the role of women and women empowerment in society, and we continue to give emphasis on improving our share of women employees in the Company. As of now, about  $1/6^{th}$  of our employees are women. We feel that this needs to increase. I am happy to report that we have got a Women Achiever's Award in the last recent years for pro-women empowerment policies of our Company, but we will not rest you know on those models and we do realize that there is a need to further improve the share of women employees. We do have of course, a very good package of benefits, like maternity leave and special care leave and all other benefits which Government gives to women employees, we give those benefits. So, we are hopeful that in the years to come, our share of women employees will increase.

There have been some questions related to how we propose to benefit the shareholders. Well, let me say this that we indeed, you know, value our shareholders and we are very thankful to the shareholders for bestowing their trust in the Company and investing in the Company. We will certainly keep the interests of the shareholders uppermost in our mind, while we do balance the interests of other stakeholders that is our consumers, borrowers and lenders and we will continue to follow the Dividend Policy of Government of India, which is 5% of net worth or 30% of the profits whichever is higher. We will continue to follow that policy. In so far as bonus is concerned, in the year 2016-17, you are aware we had issued bonus shares and we will take a call on whether or not to issue bonus shares in the best interests of your Company as well as including that of the shareholders.

I now request Director (Finance) followed by Director (Technical), and other Directors, if they would wish to add to whatever I have said. Ajoy Ji.

### Shri Ajoy Choudhury - Thank you Sir.

Thank you all for participation in this AGM. Some questions were regarding bonus shares, which Sir has already replied that we shall be looking into this aspect. Widening the share has its own implication, so we will examine it positively and with the best interest of the shareholders and the Company in mind, we will take a call.

Shri Manoj Kumar had spoken about bonus debentures. Right now, our debt-equity ratios do not permit us to issue bonus debentures, but as and when the situation permits, we will look into this as well.

Apart from that, some questions have come in the chat-box regarding why REC's shares have not increased so much as other shares. Now that have very big rallies on in the market. I'd like

to say that in November 2020, our share price was at ₹101 and since then, it has gone up to ₹155. So, there has been a fair bit of increase in our share prices but you know, share market has its own dynamics, own views of the power sector and everything in their mind take their account. But we shall continue to work towards improving the value and the market capitalization of the Company.

Our dividend of course, as everybody has said, we are giving excellent dividends one of the best in the industry, maybe in the country, among all the companies. So, with that I thank all.

**Sanjay Malhotra** - So one thing you know, I would like to add pertaining to the share price and I would like to again re-emphasize the point that your Company is well poised to take benefits of the 5 trillion economy that the Indian economy is destined to become within a few years. So, all of you need not be concerned on that issue.

The Ministry of Power in itself is also working tirelessly on various reforms on improving the sustainability, especially of the distribution sector. Having achieved universal access of electricity, everyone you know in our country now today has domestic connection of electricity and there is no shortage. We are now a power surplus country, we are connected by one grid.

Having overcome all those challenges, sustainability of the distribution sector is going to open up various opportunities for REC as well as for PFC. Now that both of them are the nodal agencies for these two schemes of Government of India. As I mentioned even in my speech is implementing this program of more than ₹3 lakh crore, out of which ₹2 lakh crore is going to be, you know, non-grant. So, it has to come, it has to come either through Government support, State Government support or it has to come through loans. So, your Company is very well poised to take benefits of the scheme and along with that the various initiatives that the Government of India is taking.

There was a mention about privatization. I would only like to say in that regard that Government of India, Ministry of Power has circulated an amendment to the Bill in which it is not privatization really, but it is opening up or de-licensing of the distribution sector. So, with that, there will be as and when you know, the distribution sector is de-licensed like the generation sector. There will be lot of opportunities for private sector and along with that, for companies like us to fund these private companies and make investments in the distribution sector.

So, whatever apprehensions are there for the power sector or the Company because of which perhaps we feel that the valuations of your Company may not be what you are expecting or hoping, those apprehensions are unfounded and you should have full faith, confidence going forward. The power sector as well as the State discoms and your Company will do very well and be able to replicate the performance of the previous years to a great extent.

With this, we have covered all the questions asked in the AGM. Thank you everyone for your keen interest in the business and the working of the Company.

### Shri J.S. Amitabh - Thank you, Sir!

With this, we come to the end of today's proceedings of the 52<sup>nd</sup> Annual General Meeting of REC. I would like to inform the shareholders that voting on the resolutions proposed in the Notice, would be kept open for another 15 minutes.

On behalf of REC, I take this opportunity to thank all the shareholders for taking out time from their busy schedule and attending today's AGM. We thank you for your support and encouragement.

I would also like to thank our holding company, Power Finance Corporation for their continued support. I would also like to thank the representatives of the Statutory Auditors, representatives of the Secretarial Auditors of the Company, for attending this meeting.

I am grateful also to the Chairman and Managing Director and all Directors of the Company for their continued guidance and support given to the Company.

Last but not the least, I would like to thank our e-voting agency NSDL, Registrar and Transfer agent KFintech, IT team and the Event Managers for ensuring smooth conduct of this meeting. Thank you very much.

I now request the Chairman to announce the formal closure of the meeting.

**Shri Sanjay Malhotra** - I announce the formal closure of business of the 52<sup>nd</sup> Annual General Meeting of REC. Thank you, everyone!

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